

### Minutes of Pre-Bid- Meeting

**Brief Description:** Undertaking Study and Implementation of the Digital Health Initiative for NABH, QCI

**Date and Time for Pre-Bid meeting:** May 30, 2022, 2:30 PM

**Mod of Pre-Bid Meeting:** Video Conference

**The following Bidders' Representatives attended the pre-bid meeting:**

S. No.	Name of prospective bidders/Firms	Name and Designation
1.	Grant Thortan	Mr. Mohammadali Khorajia
2.	PWC	Mr. Ashwani Aggarwal Mr. Sayantan Chatterjee Dr. Dolly Bhati Mr. Mukul Awasthi Mr. Gautam Sinha
3.	Nangia and Company LLP	Ms. Jyoti Bhatt Mr. Nirala Kumar Mr. Himanshu Pundora
4.	IQVIA	Mr. Kapil Yadav Dr. Nitiraj Gandhi Mr. Manish Arora
5.	E&Y	Dr. Kanishtha Arora Mr. Ahmad Saad Mr. Sagar Bele
6.	KPMG	Mr. Arjun Kumar Mr. Santosh S Mr. Akshay Narula Ms. Anjali Singh
7.	Deloitte	Mr. Amit Shrivastava Dr. Meenakshi Madan
8.	QCI Team	Dr. Atul Mohan Kochhar Dr. Punam Bajaj Dr. Kashipa Harit Ms. Shruti Arora Ms. Geetika Sharma

QCI officials were present in the pre-bid meeting to provide clarification to the queries. The meeting began with a brief on QCI operations and Digital Health project by the team.

In order to bring uniformity and clarity among the prospective bidders on scope of work & various terms and conditions as mentioned in the RFP document, the queries received from bidder(s) during pre-bid meeting were discussed and clarified. The clarifications arrived thereof are indicated as under:

S. No.	Page Number	Clause Number	Particular		Response
1	4	Tender Summary	Scope of work, Deliverables, timelines Last date and time for submission of Applications: 10 June, 2022	The Bidder has requested to extend the bid submission date by 2 weeks from the day clarifications to the pre-bid queries is furnished as to submit a competitive proposal and take required internal approvals.	Please refer corrigendum/addendum in this regard.
2	4	Tender Summary	Presentation Round - June 10 (Tentative)	The Bidder has requested to provide 1 week time after proposal submission for presentation as people would be required to travel from different locations for presentation.	Please refer corrigendum/addendum in this regard.
3	5	Scope of Work Timeline	Define Digital Health Strategy c. Conduct detailed interviews with senior leaders across the ecosystem - QCI / NABH leadership, regulators (NHA, MOHFW), hospitals and industry bodies / associations d. Key takeaways for the NABH from emerging digital trends in India, ABDM and global learnings. e. Define the Digital health strategy for NABH	The Bidder has requested to clarify if NABH is aligned to the existing building blocks of ABDM, or new building blocks or exploratory blocks, for key takeaways.  Also, if the detailed interviews with the senior leaders in ABDM ecosystem are also required.	The Bidder has to ensure that the NABH standards are aligned with ABDM. The bidder is expected to conduct detailed interviews as suggested in the particulars to make a road map for digital health Strategy.
4	5	Scope of Work Timeline 2.1.1	Define Digital Health Strategy	The Bidder has requested to confirm if Digital Health Strategy involves detailed future roadmap as well or it is limited only to recommendations.	The Bidder is expected to provide detailed future roadmap for Digital Health strategy.
5	5	Scope of Work Timeline 2.1.2	Define NABH Digital Health Standards & Digital Health Maturity Level:	The Bidder has requested to clarify if they need to create the separate chapter for the Digital Health standards or else upgrade/recreate the existing Chapter 10 IMS standards.	The Chapter 10 IMS standards specify only two or three standards for the digital health. The bidders are expected to create separate chapter for the digital health
6	6	Scope of Work Timeline 2.1.2	f. Assess possibility of providing Digital health services to NABH and non-	The Bidders has requested to confirm that assisting hospitals in adopting the same (i.e. working from hospital's side) is not a part of the	The Bidders are not expected to assist the hospitals

			NABH hospitals to assist in digitization journey in line with the NABH	consulting firm's scope.	
7	6	Define NABH Digital Health Standards & Digital Health Maturity Level	<p>b. Identification of opportunities for NABH to leverage and play an important role in the Ayushman Bharat Digital Mission (ABDM) and emerging digital ecosystem in India.</p> <p>c. Develop NABH digital Health Standards incorporating the ABDM requirement</p> <p>d. Define NABH digital Health Maturity level</p>	The Bidder has requested to clarify in detail, whether NABH role is restricted only to the HPR and HFR of ABDM or the consultant need to explore various areas of intervention/opportunities, where NABH can contribute to ABDM adoption.	The Bidders are expected to explore all the opportunities where NABH can contribute ABDM and emerging digital ecosystem in India.
8	6	Define NABH Digital Health Standards & Digital Health Maturity Level	<p>b. Identification of opportunities for NABH to leverage and play an important role in the Ayushman Bharat Digital Mission (ABDM) and emerging digital ecosystem in India.</p>	The Bidder has requested to elaborate if it will be possible to engage with ABDM via NABH Direct official channels. This would help in exploring data in a more meaningful manner and also bring stakeholders onboard early	Yes, QCI will be coordinating with bidders in engaging them with ABDM via NABH direct officials.
9	6	Define NABH Digital Health Standards & Digital Health Maturity Level	e. Identify potential NABH standards for digital health certification & accreditation for addressing the emerging digital health players in India.	The bidder has requested to elaborate on the depth of the requirements.	The bidder has to identify NABH standards and suggest which can be taken into considerations for the further certifications and accreditations for overall hospitals.
10	6	Define NABH-ABDM engagement and roll-out support plan for NABH:	Identify mechanisms by which NABH can support ABDM rollout and identify and leverage opportunities opened by ABDM that NABH can use to drive its core objectives e.g., capacity building plan, NABH role as healthcare facility verified	The Bidder has requested to provide clarity if the NABH would like the consultant to support in the advocacy with NHA and other stakeholders.	These aspects are expected to be covered by standards provided by Bidders and shall form integral part of the proposal. The bidders are expected to promote and creating enabling environment for NABH accreditation.

11	6	Scope of Work Timeline 2.1.4 Define non-functional requirements for Digital Health adaption	Define the non-functional requirement e.g., governance, data security, privacy, system availability, backup/recovery, interoperability etc.	The Bidder has requested clarity on whether Enterprise Architecture NABH for Digital Health Roll-out is expected or a comprehensive non-functional requirements document in this clause.	These aspects are expected to be covered by standards provided by Bidders and shall form integral part of the proposal. The bidders are expected to promote and creating enabling environment for NABH accreditation
12	6	Scope of Work Timeline 2.1.6	b. Consulting Firm can support advocacy with other GOI Depts subsequently	The Bidder has requested to elaborate the direct interactions and presentations to a third party are not included in the scope. Trust the support envisaged in this section is in form of an ongoing support to NABH team only, in terms of their preparation and further analysis / clarifications as and when needed	Implied advocacy is expected from bidders. Bidders are expected to create an enabling ecosystem for promotion of digital health
13	6	Scope of Work Timelines 2.1.7	Define NABH plan to support for Hospitals and Healthcare providers a. Provide a plan to NABH which can help the hospitals and health care providers in embracing new Digital Health requirements and implementing them. This may training / capacity building, technology support, digital resource centre etc.	The bidder has requested to confirm if the Training and Capacity building part is excluded from this RFP.	Yes, the training and capacity building clause has been explicitly excluded.
14	6	Scope of Work Timelines 2.1.7	Define NABH plan to support for Hospitals and Healthcare providers	The Bidders has requested to confirm if this relates to developing a plan for training of hospitals, and not the actual training of hospitals per se (including content development, training calenders and other modules per se)	Developing a plan to include content development and modules.
15	7	Scope of Work Timelines 2.1.10	b. To defining IT interface for automated data mapping (high-level)	The Bidder has requested to elaborate on the requirements.	These aspects are expected to be covered by standards provided by Bidders and shall form integral part of the proposal. The bidders are

		Define NABH Healthcare Quality Portal and key metrics			expected to promote and creating enabling environment for NABH accreditation
16	7	Section 3: DELIVERABLES AND TIMELINES	Phase I: Digital Health Strategy Development and Roadmap  Engagement Duration: 4 Months i. Draft Strategy Report for NABH Digital Health - 45 days from the start date ii. Draft NABH Digital Health Standards & Digital Health Maturity Level Final Strategy Report for NABH Digital Health (incl. all deliverables in clause B. Scope of Work above) - 90 days from the start date iii. Final Strategy Report for NABH Digital Health (incl. all deliverables in Section B above) - 120 days from the start date	The bidder has proposed to modify: Phase I: Digital Health Strategy Development and Roadmap  i. Draft Strategy Report for NABH Digital Health - 75 days from the start date ii. Draft NABH Digital Health Standards & Digital Health Maturity Level Final Strategy Report for NABH Digital Health (incl. all deliverables in clause B. Scope of Work above) - 90 days from the start date iii. Final Strategy Report for NABH Digital Health (incl. all deliverables in Section B above) - 120 days from the start date	Please refer corrigendum/addendum in this regard.
17	7	DELIVERABLES AND TIMELINES (Phase-1: Digital Health Strategy Development and Roadmap)	Engagement Duration: 4 Months	The Bidder has requested to extend the timeline	Please refer corrigendum/addendum in this regard.
18	7	Section 3: DELIVERABLES AND TIMELINES	Phase -2: Implementation support for the Digital Health Strategy	The Bidder has requested to provide clarity on expected number of resources for both Phase 1 and 2 of the project.	In this case, the bidder is expected to provide number of resources for both Phase 1 and Phase 2 of the project.

19	8	Section 3: DELIVERABLES AND TIMELINES	Phase -2: Implementation support for the Digital Health Strategy Monthly Deliverables – As agreed with NABH	The bidder has proposed to modify: Phase -2: Implementation support for the Digital Health Strategy Monthly Deliverables – As agreed mutually between NABH and Bidder	Please refer corrigendum/addendum in this regard.
20	8	Section 3: DELIVERABLES AND TIMELINES	Phase -2: Implementation support for the Digital Health Strategy	The Bidder has requested QCI to provide clarity on the work to be performed in the implementation phase to identify the expertise/ experience of the resources to be deployed in the implementation phase.	The bidder has to decide the resource requirement and qualification and experience.
21	8	Section – 4: Pre-qualification criteria	Point iv Eligibility criteria: The applicant firm must have at least 2 (two) completed/ ongoing Digital Health projects for Government of India / National agencies / Large healthcare organisations worth at least INR 100 lakhs each, providing similar services, as elaborated in the scope of work in the last 3 (Three) years.  Supporting Documents required : Copy of Completion certificate/ work order/Contract/ Letter of Award/ Self-certification from Managing Director or equivalent authorized signatory for each of the mentioned assignments should be submitted	The bidder has requested to clarify experience criteria for organization for this requirement.	The Bidder is requested to provide supported documents for ongoing digital health projects as per the mentioned prequalification criteria.

22	9	4. PRE-QUALIFICATION CRITERIA	<p>iv. The applicant firm must have at least 2 (two) completed/ ongoing Digital Health projects for Government of India / National agencies / Large healthcare organisations worth at least INR 100 lakhs each, providing similar services, as elaborated in the scope of work in the last 3 (Three) years.</p> <p>The resources proposed for this project should have worked on the projects stated under this requirement. A declaration to this aspect shall be provided by the Bidder.</p>	<p>The Bidder has requested to modify this clause to the following to enable wider participation:- The applicant firm must have at least 2 (two) completed / ongoing Digital Health projects / e Governance projects for Government of India / National agencies / Large healthcare organisations / State Governments / Donor Agencies / Development Partners worth at least INR 100 lakhs each in the last 3 years.</p> <p>The Bidder has requested to delete or modify this clause as employee attrition is a norm in the workforce and it may also not be possible to deploy the same resources due to career progression within the firm. Also, in case of ongoing project, it shall not be possible for the firm to deploy the same resources due to commitment on the ongoing project.</p>	To remain same as per the RFP.
23	9	4. PRE-QUALIFICATION CRITERIA	The prime member shall fulfil each eligibility criteria.	The Bidder has asked to clarify if the prime member or consortium member shall jointly meet eligibility criteria and suggested to consider the eligibility experience jointly instead only of the prime member for the evaluation process.	Please refer corrigendum/addendum in this regard.
24	9,16	4: PRE-QUALIFICATION CRITERIA 7.22: Subletting of Work:	<p>4: In case the bidder(s) is / are a consortium (including an unincorporated Joint Venture), then the following conditions shall apply</p> <p>7.22: Sub-letting of work will be permitted based on the clear intimation to QCI and the approval of the QCI. However, final liability shall rest with the selected service provider</p>	The Bidder has requested to consider the provision of consortium and subletting as it poses a high risk to the on-time delivery and high quality of outputs/services.	Please refer corrigendum/addendum in this regard.

25	10	Section – 5 Method of Selection	5.4. The proposal with the lowest cost will be given a score of 100 and the other proposals will be scored on a pro-rata basis, inversely proportional to the offered cost i.e., lower marks for higher-priced offers.			The Bidder suggested to take into consideration that the resources will be deployed on Time & Material basis for phase 2 therefore payment will be made based on deployment of resources.	To remain same as per the RFP.
			<b>Particular</b>		<b>Total Cost in INR (Exclusive of Taxes)</b>		
			Cost for undertaking Phase 1				
			Man-month cost for the proposed resources for undertaking Phase 2				
26	10	Section – 5 Method of Selection	In deciding the final selection of the service provider, the technical bid of the proposal will be given a weightage of 70% and the financial bid will be given a weightage of 30%.			That Bidder has suggested that since this engagement is of a strategic nature and of national interest, there should be a higher weightage – on the lines of 90% and 10% or 80% and 20% – given to the technical bid and the financial bid respectively.	To remain same as per the RFP.
27	10	Section - 6 Evaluation Criteria	<b>S. No.</b>	<b>Criteria</b>	<b>Weightage</b>	The Bidder has requested to provide the objective marking methodology for each evaluation criteria such as: <ul style="list-style-type: none"> <li>• Experience: Number of assignments &amp; documentary evidences required to be furnished for scoring full marks</li> <li>• Proposed Team: Phase wise resource requirement, profile, roles &amp; responsibilities, education qualification requirements, experience requirements and marking against each of them</li> <li>• Technical Presentation Round / Response to RFP</li> </ul>	To remain same as per the RFP.
			i.	Experience of Digital Health Consulting and Implementation in Public & Private Health Sector in India	20		



ii.	Experience of Digital Health Consulting and Implementation in Public & Private Health Sector World-wide	20
iii.	Experience of Proposed Team	20
iv.	Technical Presentation Round / Response to RFP Document	40
<b>Technical Score</b>		<b>100</b>

Document: Mark allocation for understanding, approach & methodology, workplan and technical presentation  
 Absence of detailed evaluation criteria may lead to issues in evaluation of proposal resulting in comparing incomparable proposals. In line with standard practices followed in most of the govt procurement, detailed evaluation methodology is presented below which may be adopted for this RFP.

S. No.	Criteria	Scoring	Weightage
i.	Experience of Digital Health Consulting and Implementation in Public & Private Health Sector in India	Each relevant project would get 7 marks Max 3 projects would be considered	20
ii.	Experience of Digital Health Consulting	Each relevant project would get 10marks	20

					and Implemen tation in Public & Private Health Sector World- wide	Max 2 projects would be considered		
				iii.	Experienc e of Proposed Team		40	
				A	Project Manager (Phase 1 and Phase 2)	<b>Education Qualifications (3marks)</b> <ul style="list-style-type: none"> <li>• B.E./B.Tech/MC A and MBA</li> </ul> <b>Experience Requirements (7 Marks)</b> <ul style="list-style-type: none"> <li>• Should have 10+ years' experience</li> <li>• Should have experience as project manager</li> </ul>	20	

						<ul style="list-style-type: none"> <li>• Should have experience of working with government agencies/Ministries/PSUs</li> <li>• Should have experience of working with health-related assignments</li> <li>• Should have relevant certification like PMP/ Prince 2/ ITIL or any other requirement</li> </ul>		
				B	Technology Consultant (Phase 1 & Phase 2)	<b>Education Qualifications (3marks)</b> <ul style="list-style-type: none"> <li>• B.E./B.Tech/MCA/M.E./ M.Tech</li> </ul> <b>Experience Requirements (7 Marks)</b> <ul style="list-style-type: none"> <li>• Should have 6+ years' experience</li> </ul>	10	

					<ul style="list-style-type: none"> <li>• Should have experience of IT projects</li> <li>• Should have relevant technology certifications</li> <li>• Should have experience of working with government agencies/ Ministries/ PSUs</li> <li>• Should have experience of working on health-related assignments</li> </ul>		
				C	<p>Business Analyst (Phase 1 &amp; Phase 2)</p> <p><b>Education Qualifications (3marks)</b></p> <ul style="list-style-type: none"> <li>• B.E./B.Tech/ MBA</li> </ul> <p><b>Experience Requirements (7 Marks)</b></p>	10	

					<ul style="list-style-type: none"> <li>• Should have 6+ years' experience</li> <li>• Should have experience of IT projects</li> <li>• Should have experience of working with government agencies/Ministries/PSUs</li> <li>• Should have experience of understanding and documenting the client business requirements.</li> </ul>		
				iv.	Technical Presentation Round / Response to RFP Document	<ul style="list-style-type: none"> <li>• Understanding of the Project – 5</li> <li>• Approach and Methodology – 10</li> <li>• Work Plan – 5</li> </ul>	20
				<b>Technical Score</b>		<b>100</b>	

28	10	Section – 6 Evaluation Criteria	Experience of Digital Health Consulting and Implementation in Public & Private Health Sector in India	The Bidder has requested to <ul style="list-style-type: none"> <li>provide details on the number of projects to be provided, value of project and marks associated with each project.</li> </ul>	To remain same as per the RFP.
29	10	Section – 6 Evaluation Criteria	ii. Experience of Digital Health Consulting and Implementation in Public and Private Health Sector World-wide	The Bidder has asked to clarify if the international assignments executed with respective countries shall be acceptable.  Also, the documentary evidence cannot be cited for these international assignments due to confidentiality. whether Self-declaration of authorized signatory of bidder will be provided for such assignments will be acceptable.  If self-declaration from international organizations will be sufficient in this case.	The international assignments undertaken by the bidder firm shall be acceptable.  In this case, supporting documents along with self-declaration can be provided by the bidder.
30	10	Section – 6 Evaluation Criteria	iii. Experience of the proposed team	The bidder has requested to <ul style="list-style-type: none"> <li>provide break up for the marks associated with each CV and the type of resources required by the authority along with their qualification and work experience criteria.</li> <li>to clarify if the resources proposed shall be deployed onsite for either Phase I or II or for the entire duration of the project.</li> </ul>	To remain same as per the RFP.

31	10	Section – 6 Evaluation Criteria	iii. Experience of the proposed team	The Bidder has requested to elaborate the details of experts/resources required: <ul style="list-style-type: none"> <li>• Designation</li> <li>• Qualification</li> <li>• Experience (In Digital Health/Technology or ICT in Public Health)</li> <li>• Roles and Responsibilities</li> <li>• Quantum</li> </ul>	To be proposed by the bidders.
32	10	Section – 6 Evaluation Criteria	Evaluation criteria  Technical Presentation round/response to RFP Document	The Bidder has requested the breakup of Marketing criteria for: <ul style="list-style-type: none"> <li>• Experience in Digital Health Consulting and Implementation in Public &amp; Private Health Sector in India/world-wide, such as Value of the project, Time frame of the project, number of projects etc.</li> <li>• Experience of Proposed Team, such as Qualification, Experience, etc.</li> </ul> <p>The Bidder has requested to clarify if the 40 marks will be divided between presentation and response to RFP and if not then asked to provide clarity on the topics to be covered in technical presentation or response to RFP document, such as workplan, approach etc.</p>	To remain same as per the RFP.
33			Technical Presentation round/response to RFP Document	The Bidder has requested to clarify if the Technical Presentation should be part of the proposal submitted and also provide breakup for the marks associated with each section of the response*.	Technical presentation round shall be conducted post submission of the proposals.  Please refer corrigendum/addendum in this regard.

34	11	Section – 7: General Terms & Conditions	Point 7.6 Earnest Money Deposit: Bidders shall submit, along with their Bids, Bid Security (EMD) of INR60,000 as per the details mentioned below:	The Bidder has asked which EMD amount should be considered as the GeM bid document states EMD amount as INR 1,00,000 and in RFP document the EMD amount is IN 60,000.	The EMD amount is INR. 100,000/-
35	13	Section – 7: General Terms & Conditions	Point 7.12, Termination of Contract 7.12.1. Termination for Default QCI reserves the right to terminate / short close the contract, without prejudice to any other remedy for breach of contract, by giving 15 days' notice if the agency fails to perform any obligation(s) under the contract and if agency, does not cure their failure within a period of 7 days (or such longer period as QCI may authorize in writing) after receipt of the default notice from QCI.	The Bidder has requested to add the clause as below: The Consultant may suspend or terminate the Contract, by not less than thirty (30) days in case: - Client does not make the payment to the Consultant - Does not adhere to the arbitration judgement if Bidder determines that a law, regulation or anything having similar import, or a circumstance(s) (including cases where client's ownership or constitution has changed), makes Bidder's performance of the Contract impermissible or in conflict with independence or professional rules applicable to Bidder.	Please refer corrigendum/addendum in this regard.
36	13	Section – 7: General Terms & Conditions		The bidder has requested to add the following clause:  <b>Limitation of Liability:</b> Notwithstanding anything contained in the contract, Client agrees that the Vendor/ Bidder / Consultant shall not be liable to Client, for any losses, claims, damages, liabilities, cost or expenses ("Losses") of any nature whatsoever, for an aggregate amount in excess of the fee paid under the contract for the services provided under the contract, except where such Losses are finally	Please refer corrigendum/addendum in this regard.



				judicially determined to have arisen primarily from fraud or bad faith of the Vendor/ Bidder / Consultant. In no event shall the Vendor/ Bidder / Consultant, be liable for any consequential (including loss of profit and loss of data), special, indirect, incidental, punitive, or exemplary loss, damage, or expense relating to the services provided pursuant to this Contract.	
37	14	Section 7.15. Companies' Personnel	The service provider shall employ and provide at its own cost such qualified and experienced consultants as are required to carry out the Services. Their salaries, claims, insurance, damages, compensation, travel etc. will be the liability of the service provider(s) and QCI will in no way be responsible for any such claims/ damages	The Bidder has requested to provide clarity on: a. Location of the work b. If QCI provides required office space for the manpower to be deployed for the duration of the project.  The Bidder has requested to provide clarity on travel requirements during Phase 1 and Phase 2. If the team has to travel to other state/offices for the implementation support or requirement collection in phase 1 and 2.	There will be frequent meetings in the NABH office but no office space will be provided as such. Regarding travel, it is upto the bidder as to what methodology they would adopt to arrive at the final result. If the requirement is there for collection/ research then the bidder may do it at their own expenses.
38	16	Section – 7: General Terms & Conditions	Point 7.23, Maintenance of Confidentiality Confidentiality clause shall continue for a longer period than one year after the termination of contract or contract expiry period.	The bidder has requested to modify the clause as below:  The confidentiality obligations shall survive the termination of this Contract / completion of services for a period of one (1) year.	To remain same as per the RFP.
39	17	Section 8: SUBMISSION OF PROPOSAL	8.1. Technical Bid/ Proposal The technical bid/proposal must include the following: 8.1.1. A brief description of the applicant firm and an outline of recent	The Bidder has asked if the technical bid documents for each of points from 8.1.1. to 8.1.7, prepared in Microsoft PowerPoint format (converted in PDF) is acceptable.	Yes, the bidders can share the technical bid documents prepared in power point format.

			<p>experience on assignments of similar nature;</p> <p>8.1.2. Understanding of Scope of Work;</p> <p>8.1.3. A description of the methodology and work plan for performing the assignment;</p> <p>8.1.4. Detailed CVs of the proposed consultants</p> <p>8.1.5. All the supporting documents for the pre- qualification criteria;</p> <p>8.1.6. Signed and stamped Form-A, B, C, D and E;</p> <p>8.1.7. Any other details that the bidder may like to provide.</p>		
40	17	Section 8: SUBMISSION OF PROPOSAL	<p>Point 8.3, Submission Guidelines</p> <p>8.3.5. The Technical Proposal which includes the supporting documents pertaining to pre- qualification criteria shall be placed in a sealed envelope clearly marked 'Technical Proposal' for "For Undertaking Study and Implementation of the Digital Health Initiative for NABH, QCI". Further, the Financial Proposal shall be placed in a sealed envelope clearly marked 'Financial Proposal' for "For Undertaking Study and Implementation of the Digital Health</p>	The Bidder has requested to remove the requirement of the sealed envelopes as the bid submission will be online through GeM portal.	Please refer to Corrigendum-I dated May 25, 2022. The parties may submit technical and financial proposal in two separately sealed envelopes inside a larger sealed envelope super-scribing "Proposal for Undertaking Study and Implementation of the Digital Health Initiative for NABH, QCI" to Deputy Director (Finance & Accounts), Quality Council of India, Indian Council for Child Welfare, 2nd Floor, 4, Pandit Deen Dayal Upadhyaya Marg, Mata Sundari Railway Colony, Mandi House, New Delhi 110002 latest by June 07, 2022, 1500 Hrs. (By

			<p>Initiative for NABH, QCI”</p> <p>Interested parties may submit the technical and financial Proposal in through GeM addressed to Deputy Director (Finance &amp; Accounts), Quality Council of India, Indian Council for Child 18 Welfare, 2nd Floor, 4, Pandit Deen Dayal Upadhyaya Marg, Mata Sundari Railway Colony, Mandi House, New Delhi 110002 latest by June 07, 2022, 1500 Hrs.</p>		<p>post or by hand).</p> <p>A copy of only technical proposal, in the PDF format, may be submitted to procurement@qcin.org on or before June 07, 2022 by 1500 Hrs.</p> <p>Note: In case of any discrepancy in the submitted technical proposals (PDF version and Hard Copy), the documents submitted in the hard-copy shall prevail.</p>
--	--	--	---	--	--

- ❖ All above points are noted and agreed by the firm.
  - a. These minutes of pre-bid meeting shall form the part of bid document/Agreement.
  - b. Rest of the terms and conditions and specifications of the bid document shall continue to remain same.
  - c. The above amendments/ clarifications are issued for the information for all the intending bidders.
  - d. The submission of bid by the firm shall be construed to be in conformity to the bid document, Corrigendum and amendments/ clarifications given above.